26 February 1971

MEMORANDUM FOR: Director of Training

THROUGH : Chief, Operations School

SUBJECT : Suggestions for OTR Action

- 1. We need a "Users Conference" of middle and upper level administrators in CS Divisions as to the necessity for, shape, and form of Counterintelligence Training in OTR. Probably this should be done Division by Division with major branch chief participation rather than personnel or "training officer" participation. We believe that the Division should "host" the conference, in its own area and in its own conference room. Probably a half a day would be enough for each Division session.
- 2. Following the "Users Conference" above, we should have a round table conference of selected representatives from each Division, the Cl Staff, DDP/TRO, and Operations School to STATINTL formalize the expressed need for training in counterintelligence.
- 3. After we have the "users" opinion, then let us use it to amend our curricula.
- 4. The writer's own personal experience with previous attempts of this type have been in the form of an OTR presentation of what they are doing, followed by a request for criticism or endorsement by the conferees who were, in most cases insufficiently familiar with Counterintelligence or of the full requirement for training to be effective critics. In addition, OTR has accepted CI Staffs views of Training need. This writer, in all frankness, would suggest that

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the CI Staff knows what it wants, but does not clearly grasp what the Divisions need. The pulling and tugging between the two viewpoints may be the cause of some of the OTR troubles in presenting effective CI Training.



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